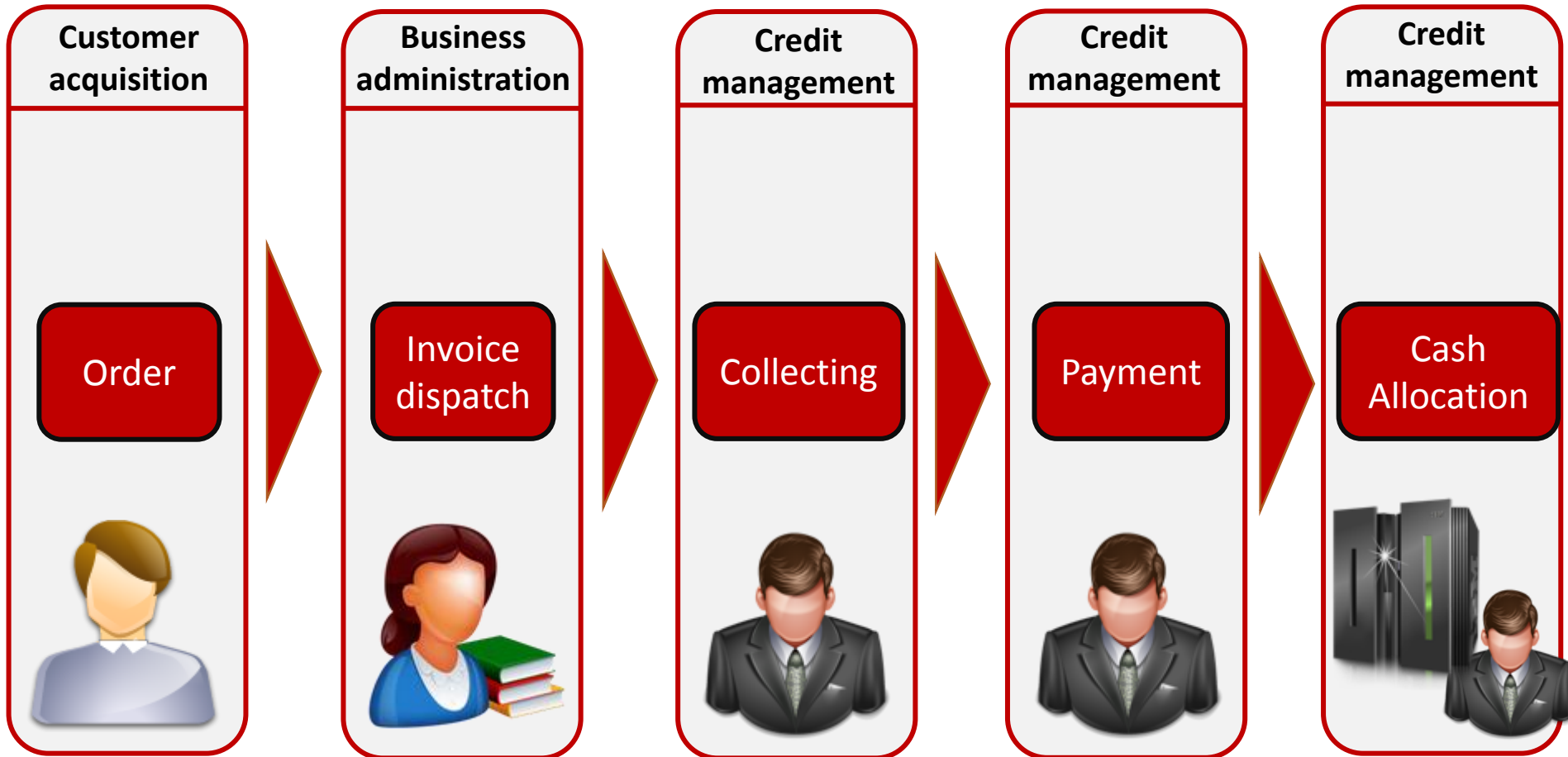


A person is paragliding over a vast, green valley. The parachute is white with blue and red trim. The ACCEE logo is visible on the canopy. The text is overlaid on the image.

Credit as a Profit Centre Become Lean! Ask the right questions!

Mark Harrison, ACCEE

Order to Cash process overview



Step 1 – The Order

- Quality
- Review
- Human error



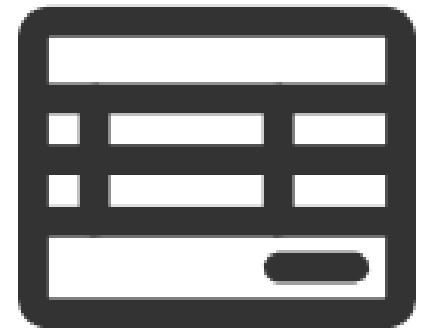
Step 1 – The Order

- Do you measure the quality of your customers details?
- How often do you revise the customer ratings and how?
- How many manual steps are involved in your Ordering process?



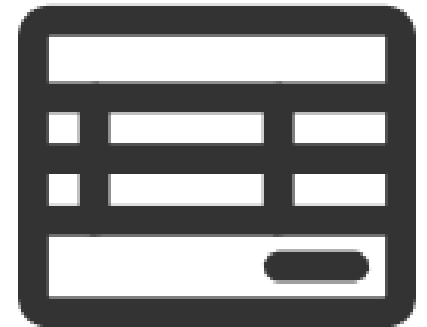
Step 2 – The Invoice

- Magic
- Reasons



Step 2 – The Invoice

- How many of your invoices are magically “lost”?
- Do you know the reasons why are they lost? (Visibility of invoicing)



Step 3 – The Collection

- Reviewing
- Visibility
- Resources
- Disputes



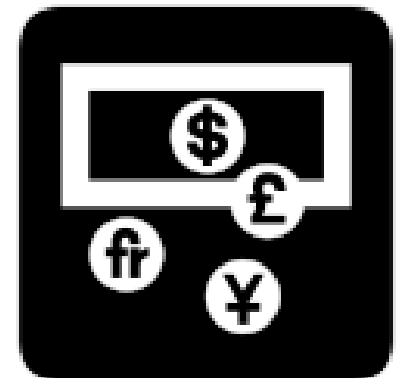
Step 3 – The Collection

- When do you start reviewing your accounts receivable?
- What visibility do you have about your accounts receivable?
- Who is responsible for collection and where is he located?
- How do you cover dispute management?



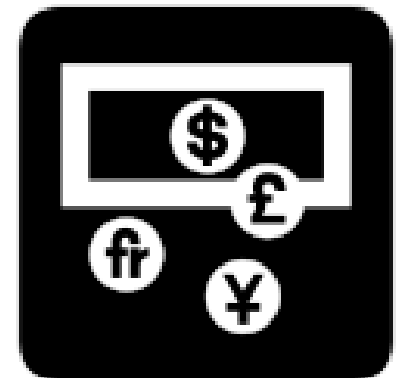
Step 4 – The Cash Matching

- Resources
- Speed
- Automation



Step 4 – The Cash Matching

- Who is involved in the matching process?
- How fast is your matching process?
- How many invoices are matched automatically?



Credit as a profit center

Credit management

- Credit comes at a cost
- It's a profession not a process

Process management and technology

- Simplify and standardise
- Become truly lean

+

Rocket up
the efficiency of
your working
capital and staff

Reduce
your costs

Thank you for your time

Mark Harrison

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